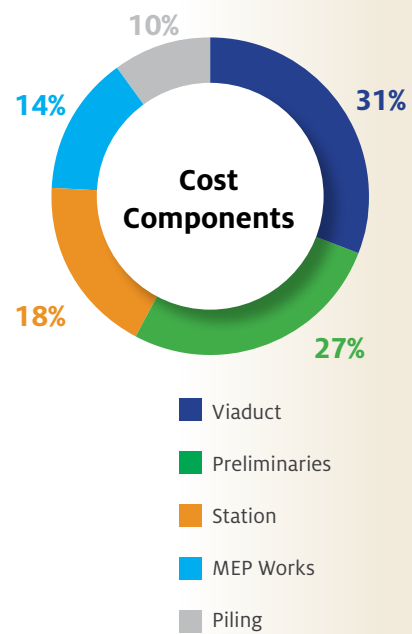


MANAGEMENT DISCUSSION AND ANALYSIS



CIVIL AND INFRASTRUCTURE SERVICES



• Highway Projects

Total length constructed **437KM**
Total contract value **RM3.6 billion**

• Rail & Mass Transit Projects

Total length constructed **38.1KM**
Total contract value **RM5.1 billion**



LRT3 Package GS07&08

Post COVID-19 pandemic related disruptions, works were expedited on all projects in Malaysia and India.

In Malaysia, these included the RM1.29 billion LRT3 Package GS07&08 project which stretches 9.2 km from Bandar Utama to Johan Setia. Ongoing works during the year primarily focused on completing Station 17. This included structural, architectural and fit out works. Completed portions of works have been handed over to the specialised trackworks and system works contractors.

As at 31 December 2022, 89% of the project has been completed, with the balance portion of works to be completed by the second quarter of FY2023. The remaining work scope includes Package GS06 (RM191 million) as part of the variation order to Package GS07&08. This includes construction of the viaduct and station, with completion targeted by end FY2023.

In India, the extreme weather conditions of heavy rainfall and floods in the second half of the year severely hampered the progress of both our India highway projects. We have continued to adapt our project planning and management approach accordingly in line with the changing weather events. The Meensurutti-Chidambaram highway is targeted for completion by end of FY2023 while the Thorapalli Agraharam-jittandahalli highway is expected to be completed by the second quarter of FY2024. The two highway projects in India were secured based on a hybrid annuity model (HAM) approach, which provides the project owners a 15 years repayment period for 60% of the contract sum.

OUTLOOK AND PROSPECTS

Moving forward, construction activity in Malaysia is expected to witness a gradual recovery in the coming year, in tandem with the recovery in economic activities and the anticipated rollout of new and on-going mega infrastructure projects such as the MRT3. SunCon is poised to ride on the wave of recovery with our full-fledged integrated capabilities ranging from turnkey, design and build, EPC, to Private Finance Initiative (PFI).

WORKFORCE

Staff Force	2022	2021	2020
Male	131	208	374
Female	18	29	38
Total	149	237	412

Staff Category (%)	2022	2021	2020
Executive	35	31	28
Non-Executive	65	69	72

MANAGEMENT DISCUSSION AND ANALYSIS



Thorapalli Agraharam-jittandahalli Highway, Tamil Nadu, India

Revenue Mix

